Maskwa Medical Center (Canada) Inc.

Financial Statements

March 31, 2026

Table of Contents

Page

FULCRUM GROUP
CHARTERED PROFESSIONAL ACCOUNTANTS

Independent Auditor's Report

To the directors of
Maskwa Medical Center (Canada) Inc.

Opinion
We have audited the financial statements of Maskwa Medical Center (Canada) Inc., which comprise the Statement of Financial Position as at March 31, 2026, and the Statements of Changes in Net Assets, Operations and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2026, and its financial performance and its cash flows for the year then ended in accordance with Accounting Standards for Not-for-Profit Organizations (ASNPO).

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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Independent Auditor's Report, continued

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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Independent Auditor's Report, continued

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Fulcrum Group

Grande Prairie, Alberta
June 16, 2026

Fulcrum Group
Chartered Professional Accountants

Maskwa Medical Center (Canada) Inc.
Statement of Financial Position

As at March 31	2026	2025
Assets		
Current assets		
Cash	$ 164,565	$ 81,010
Goods and Services Tax receivable	308,868	7,948
Prepaid expenses (note 3)	200,600	-
Restricted cash	6,828,295	250,167
	7,502,328	339,125
Tangible capital assets (note 4)	15,776,618	1,438,830
	$ 23,278,946	$ 1,777,955
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	$ 4,716,014	$ 93,913
Due to related party (note 5)	75,000	75,000
	4,791,014	168,913
Long-term debt (note 6)	10,500,000	-
	15,291,014	168,913
Contingent liabilities (note 7)		
Subsequent events (note 8)		
Net Assets		
Unrestricted fund	56,741	(13,208)
Building fund	2,654,573	183,420
Invested in tangible capital assets	5,276,618	1,438,830
	7,987,932	1,609,042
	$ 23,278,946	$ 1,777,955

See accompanying notes

Approved by the board

Brent Hoyseth Director

(Brent Hoyseth)

Rhonda Side Director

(Rhonda Side)

Year ended March 31, 2026

2026

	Total	**Unrestricted fund**	**Building fund**	**Invested in tangible capital assets**
Balance, beginning of year	**$ 1,609,042**	$ (13,208)	$ 183,420	$ 1,438,830
Excess of revenue over expenditures	**6,378,890**	69,949	6,308,941	-
Building purchases	-	-	(14,337,788)	14,337,788
Long-term loans received	-	-	10,500,000	(10,500,000)
Balance, end of year	**$ 7,987,932**	$ 56,741	$ 2,654,573	$ 5,276,618

2025

	Total	Unrestricted fund	Building fund	Invested in tangible capital assets
Balance, beginning of year	$ 995,115	$ (4,858)	$ 679,787	$ 320,186
Excess (deficiency) of revenue over expenditures	613,927	(7,215)	621,142	-
Building purchases	-	(1,135)	(1,117,509)	1,118,644
Balance, end of year	$ 1,609,042	$ (13,208)	$ 183,420	$ 1,438,830

See accompanying notes

Maskwa Medical Center (Canada) Inc.
Statement of Operations

Year ended March 31		2026		2025
Revenue				
Donations	$	**266,765**	$	161,071
Gift in kind donations (note 9)		**5,928**		-
Interest		**1,783**		30
		274,476		161,101
Expenditures				
Advertising and promotion		**10,851**		16,745
Automotive		**2,229**		-
Contracted services		**131,408**		97,336
Insurance		**2,477**		2,424
Interest and bank charges		**389**		333
Meals and entertainment		**3,549**		2,102
Office		**10,035**		15,001
Professional fees		**41,871**		31,630
Repairs and maintenance		**407**		-
Travel		**1,311**		2,745
		204,527		168,316
Excess of revenues over expenditures from operations		**69,949**		(7,215)
Building fund, Schedule 1		**6,308,941**		621,142
Excess of revenue over expenditures	$	**6,378,890**	$	613,927

See accompanying notes

Schedule 1

Maskwa Medical Center (Canada) Inc.

Schedule of Building Fund

Year ended March 31	2026	2025
Revenue		
Donations	$ 653,875	$ 135,000
Interest	179,003	-
Gift in kind donations (note 9)	1,236,961	-
Grants	4,286,363	500,000
	6,356,202	635,000
Expenditures		
Fees and licenses	3,069	-
Interest and bank charges	501	184
Professional fees	38,475	13,674
Rent	5,000	-
Travel	179	-
Utilities	37	-
	47,261	13,858
Excess of revenue over expenditures	$ 6,308,941	$ 621,142

See accompanying notes

Maskwa Medical Center (Canada) Inc.
Statement of Cash Flows

Year ended March 31	2026	2025
Operating activities		
Cash receipts from donors and others	$ 721,503	$ 305,608
Cash receipts from government grants	4,369,511	499,970
Cash paid to suppliers and employees	(500,125)	(428,031)
	4,590,889	377,547
Investing activities		
Advances from related parties	-	75,000
Purchase of tangible capital assets	(8,429,206)	(1,118,644)
	(8,429,206)	(1,043,644)
Financing activity		
New long-term debt received	10,500,000	-
Increase (decrease) in cash	6,661,683	(666,097)
Cash, beginning of year	331,177	997,274
Cash, end of year	$ 6,992,860	$ 331,177
Cash consists of:		
Cash	$ 164,565	$ 81,010
Restricted cash	6,828,295	250,167
	$ 6,992,860	$ 331,177
Non-cash financing and investing activities		
Materials and services donated towards building construction	$ 1,236,961	$ -
Building construction costs payable at year end	$ 4,671,621	-
	$ 5,908,582	$ -

See accompanying notes

1. Nature of operations

Maskwa Medical Center (Canada) Inc., the organization, was incorporated on April 25, 2018 in the Province of Alberta under the Business Corporations Act. It continued to the Canada Business Corporations Act on October 21, 2020.

On November 4, 2020, the corporation was discontinued under the Canada Business Corporations Act and continued under the Canada Not-for-profit Corporations Act.

The organization was approved by CRA for charitable status on April 16, 2022.

The purpose of the organization is "to provide natural persons in Canada with world class medical resources for the identification of complex health issues and development of appropriate treatment plans on a timely basis".

2. Significant accounting policies

The organization applies the Canadian accounting standards for not-for-profit organizations.

Cash

Cash consists of balances with financial institutions.

Tangible capital assets

Tangible capital assets are accounted for at cost and amortized on the basis of their useful life using the following methods and rates or duration:

Amortization of leasehold improvements is to be recorded on a straight-line basis over the term of the lease plus the first renewal option.

Amortization of office equipment is to be recorded using the declining balance at a rate of 55% annually.

Amortization of the building is to be recorded using the declining balance at a rate of 2% annually.

Tangible capital assets under construction are not amortized until the asset is available for productive use. 50% amoritzation is recorded in the year of acquisition.

Fund accounting

The Building fund is an externally restricted fund that consists of resources that are to be used on the design and development of the organizations facility.

The Invested in tangible capital assets fund is the amount of the association's net assets invested in tangible capital assets. The amount is calculated by deducting the balance of related long-term debt from the tangible capital asset net book value.

2. Significant accounting policies, continued

Revenue recognition

The organization follows the restricted fund method of accounting for contributions. Restricted contributions are recognized as revenue of the appropriate restricted fund. Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Investment income is recognized as revenue when earned.

Externally restricted contributions for which there is no restricted fund for are recognized in the general fund in accordance with the deferral method.

Contributed services

Directors and committee members volunteer their time to assist in the organization's activities. While these services benefit the organization considerably, a reasonable estimate of their amount and fair value cannot be made and, accordingly, these contributed services are not recognized in the financial statements.

Financial instruments

Measurement of financial instruments

The organization initially measures its financial assets and liabilities at fair value, except for certain related party transactions that are measured at the carrying amount or exchange amount, as appropriate.

The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenue over expenditures in the period incurred.

Financial assets measured at amortized cost include cash, restricted cash and accounts receivable and GST receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, amounts due to related parties and long-term debt.

2. Significant accounting policies, continued

Financial instruments, continued

Impairment

For financial assets measured at cost or amortized cost, the organization determines whether there are indications of possible impairment. When there is an indication of impairment, and the organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in excess of revenue over expenditures. A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess of revenue over expenditures.

Transaction costs

Transaction costs related to financial instruments that will be subsequently measured at fair value are recognized in net income in the period incurred. Transaction costs related to financial instruments subsequently measured at amortized cost are included in the original cost of the asset or liability and recognized in net income over the life of the instrument using the straight-line method.

Financial instrument risks

Unless otherwise noted it is management's opinion that the organization is not exposed to significant interest, currency, market, liquidity or credit risks arising from these financial instruments.

3. Prepaid expenses

	2026	2025
Utility deposit	$ 600	$ -
Vendor advance	200,000	-
	$ 200,600	$ -

4. Tangible capital assets

			2026	2025
	Cost	Accumulated amortization	Net	Net
Building under construction	$ 15,679,663	$ -	$ 15,679,663	$ 1,437,695
Leasehold improvements	95,820	-	95,820	-
Office equipment	1,135	-	1,135	1,135
	$ 15,776,618	$ -	$ 15,776,618	$ 1,438,830

5. Due to related party and related company transactions

Related parties consist of board members as well as the corporations of which they maintain control.

Donations received from related parties are $83,000 (2025 - $43,640). These transactions are in the normal course of operations and are measured at their exchange amount, which is the amount of consideration established and agreed upon by the related parties.

There is a promissory loan owed to a related company owned by board members in the amount of $75,000. The loan is due on demand, bears interest at the rate of 10% per annum on any portion demanded but not paid within the period of payment. Otherwise, the promissory note shall bear interest at the rate of 0% per annum.

6. Long-term debt

	2026	2025
County of Grande Prairie No. 1, 0% interest until September 6, 2027 then 6.5% interest on any balance outstanding after this date	$ 2,000,000	$ -
County of Grande Prairie No. 1, 0% interest until January 31, 2028 then 6.5% interest on any balance outstanding after this date	1,500,000	-
City of Grande Prairie, 0% interest until the 3rd anniversary of the Draw Date, then 6.5% interest on any balance outstanding after this date	3,500,000	-
MD of Greenview, 0% interest until September 1, 2027 then 6.5% interest on any balance outstanding after this date	2,000,000	-
MD of Greenview, 0% interest until February 1, 2028 then 6.5% interest on any balance outstanding after this date	1,500,000	-
Due beyond one year	$ 10,500,000	$ -

7. Contingent liabilities

Municipal grants received for capital projects are conditional upon meeting specific criteria established by each agreement. If conditions are not met a portion or all of the grant may become repayable. There is uncertainty if repayment of these grants might be required or the amounts that could be come due.

8. Subsequent events

A lien was registered against a vendor on the organization's title due to the breakdown in communication between the general contractor and the subcontractors that were hired. The vendor issued a notice to resolve matters by April 27, 2026. If the lien is not removed, the general contractor has indicated a plan to address it through a bond process. There are concerns that, without clear communication from the general contractor, this may result in the vendor walking off the job. This would result in rebidding the work, further delaying the project deadline. The board has confirmed that this has since been resolved and the subcontractor has received all required payments.

The Royal Bank of Canada approved the organization's application to provide a $400,000 contribution over two years, to be applied toward construction costs for barrier-free accessibility features within the facility.

9. Gift in kind donations

During the year, the organization recognized contributed goods and services in the amount of $1,236,961 (2025 - $NIL) relating to the construction of the building and $5,928 (2025 - $NIL) relating to general operations.

The fair value of the contributed goods and services have been recorded as gift in kind revenue, with a corresponding amount recognized in tangible capital assets or expenditures.

Gift in kind are recognized when the fair value can be reasonably estimated and when the goods and services would otherwise have been purchased by the association.

10. Economic dependence

The organization receives approximately 65% (2025 - 63%) of its funding from the local municipal governments. The organization's continued operations are dependent on these funding agreements and on satisfying the terms of the agreements.

11. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.